



Consolidated Financial Results
for the 2nd quarter of the year ending March 2026

November 6, 2025

Rengo Co., Ltd.
(TSE: 3941)

Consolidated financial results

for the 2nd quarter of the year ending March 2026

Basic Policy on Selection of Accounting Standards

- The Rengo Group applies Japanese accounting standards.
- We will address the application of International Financial Reporting Standards (IFRS) appropriately after taking into consideration various circumstances in Japan and abroad.

1. Overview of financial performance and business environment

Consolidated income statement

(billion yen)

	Apr.-Sept. 2024	Apr.-Sept. 2025	Y/Y (%)	Diff.
Net sales	495.1	497.2	100.4	+ 2.1
Operating profit	19.8	20.0	100.9	+ 0.2
Ordinary profit	21.9	20.0	91.6	- 1.9
Extraordinary gain/loss	3.9	-0.3	-	- 4.2
Profit attributable to owners of parent	18.9	11.0	58.4	- 7.9

Overview of business performance

- Despite increases in fixed costs and logistics expenses, net sales and operating profit increased due to the product price revisions negotiated last year.
- Ordinary profit decreased due to foreign exchange losses from yen appreciation and deterioration in share of profit of entities accounted for using equity method.
- Profit attributable to owners of parent decreased due to the absence of a gain on bargain purchase in line with the new consolidation of RM TOHCELLO in the previous year.
- Progress against the initial forecast is in line.

Main factors underlying extraordinary gain and loss

(billion yen)

	Apr.-Sept. 2024		Apr.-Sept. 2025
(Extraordinary gain)		(Extraordinary gain)	
Gain on bargain purchase	5.4	Subsidy income	0.3
		Gain on sales of noncurrent assets	0.1
(Extraordinary loss)		(Extraordinary loss)	
Loss on sales/retirement of noncurrent assets	0.6	Loss on sales/retirement of noncurrent assets	0.3
Plant renewal expenses	0.6	Loss on reduction of noncurrent assets	0.3
Loss on disaster	0.3		

2. Segment performance summary

Net sales and operating profit by segment

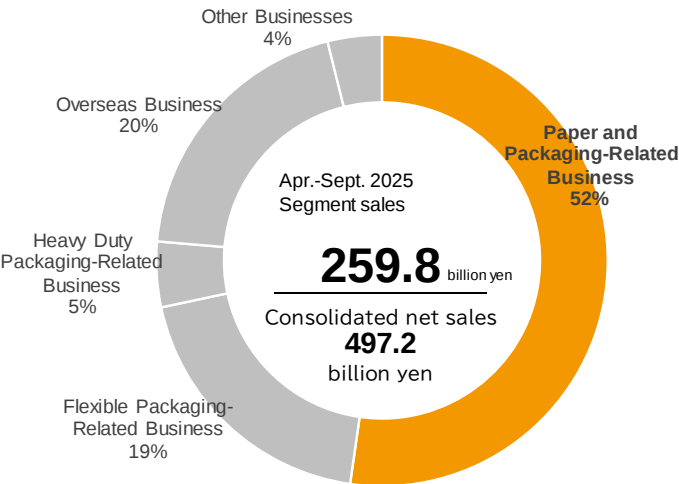
(billion yen)

	Net Sales				Operating profit			
	Apr.-Sept. 2024	Apr.-Sept. 2025	Y/Y (%)	Diff.	Apr.-Sept. 2024	Apr.-Sept. 2025	Y/Y (%)	Diff.
Paper and Packaging-Related Business	256.4	259.8	101.3	+ 3.4	11.9	12.6	105.1	+ 0.6
Flexible Packaging-Related Business	89.3	96.5	108.1	+ 7.2	2.0	5.4	263.1	+ 3.3
Heavy Duty Packaging-Related Business	22.9	23.3	101.5	+ 0.4	0.9	1.1	125.6	+ 0.2
Overseas Business	109.1	98.3	90.1	- 10.8	4.1	0.1	3.6	- 3.9
Other Businesses	17.4	19.3	110.8	+ 1.9	0.9	0.8	92.2	- 0.1
Consolidated total	495.1	497.2	100.4	+ 2.1	19.8	20.0	100.9	+ 0.2

*Includes inter-segment transaction eliminations in consolidation adjustments. Due to rounding differences, "Diff." figures may not match the calculated values.

3. Overview of Paperboard and Packaging-Related Business

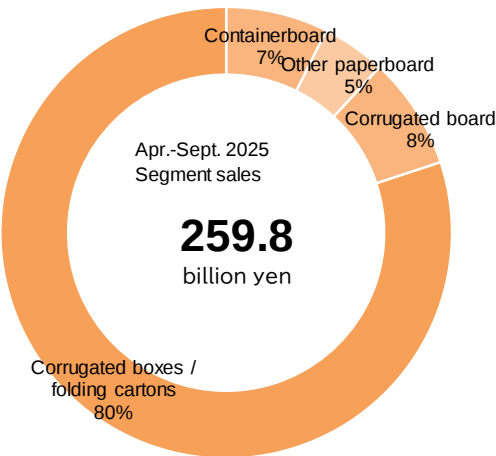
Segment sales composition ratio of total consolidated sales



Business environment

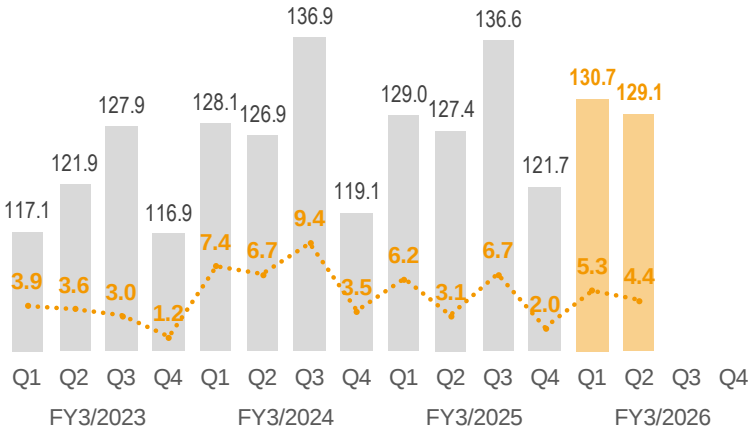
- Despite increases in fixed costs and logistics expenses, sales and profit increased due to the product price revisions negotiated last year.

Net sales breakdown by product



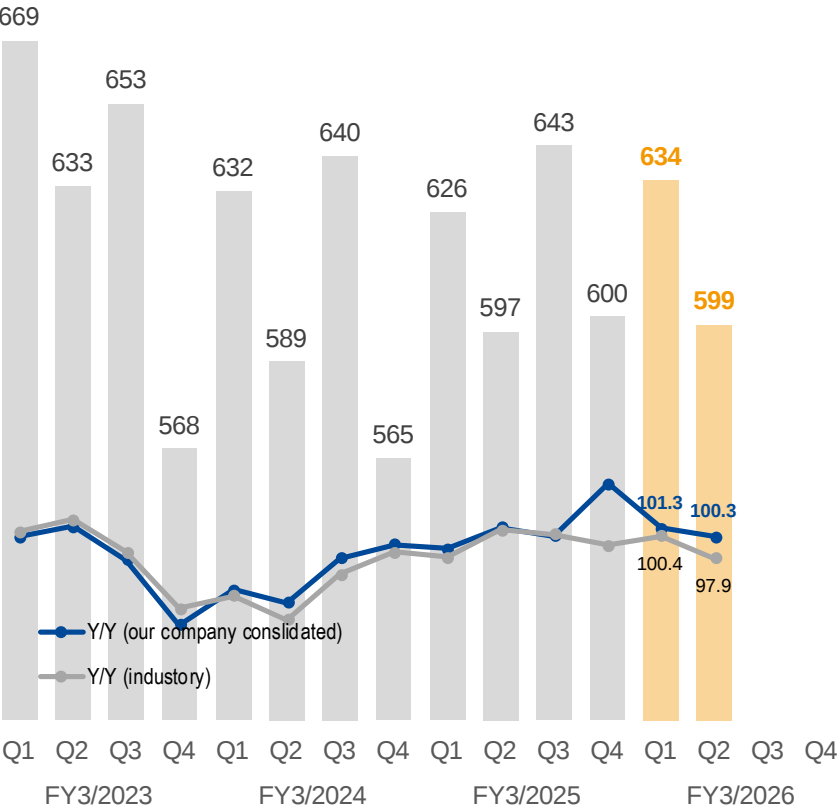
Sales and profit margins of Paperboard and Packaging-Related Business

billion yen, %



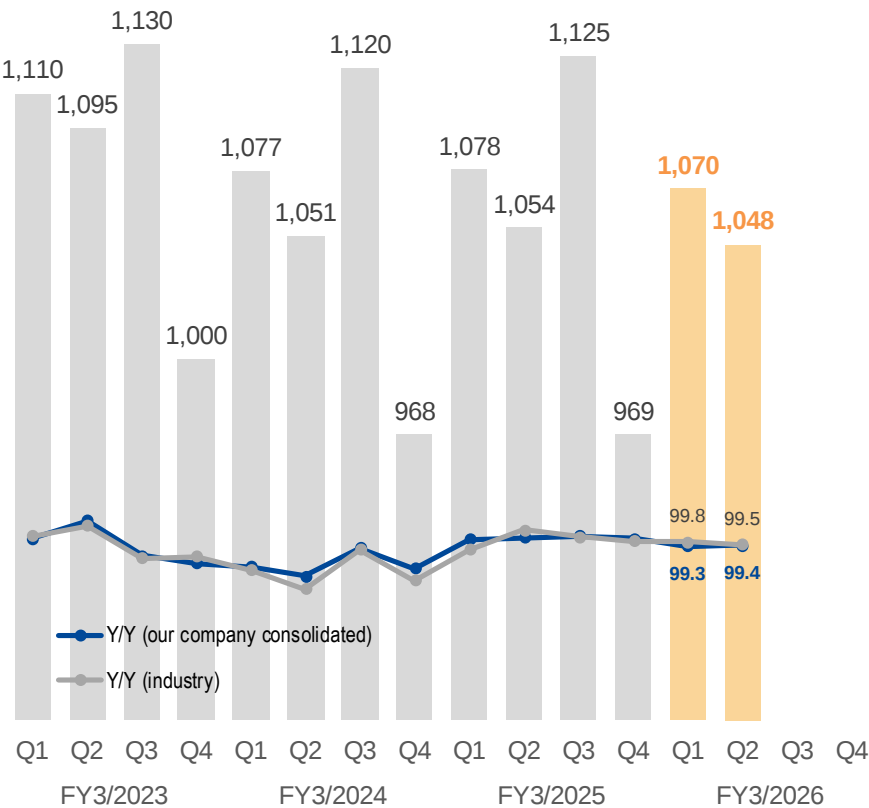
4. Paperboard and corrugated production volume

Trends in paperboard production, domestic consolidated thousand tons, %



Source (Industry): Japan Paper Association

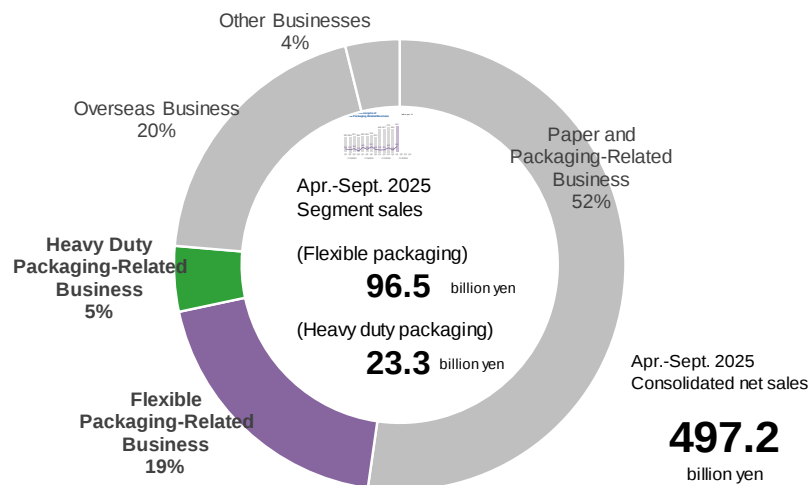
Trends in corrugated production, domestic consolidated million sq. meters, %



Source (Industry): Japan Corrugated Case Association

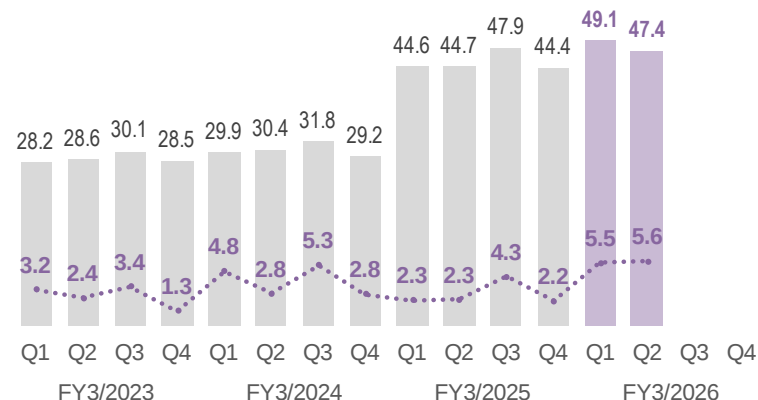
5. Overview of Flexible and Heavy Duty Packaging-Related Business

Segment sales composition ratio of total consolidated sales



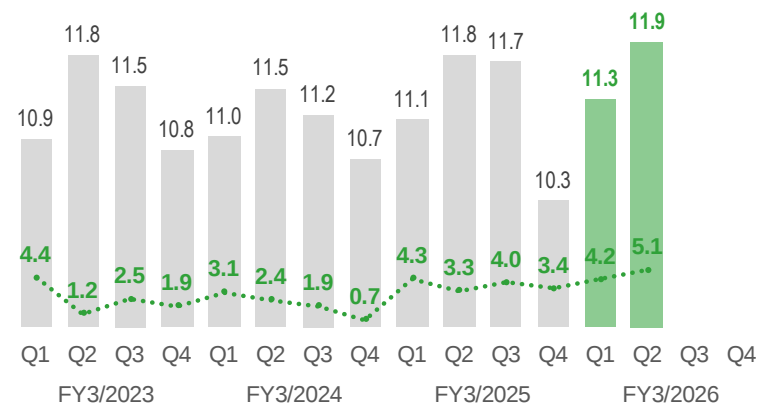
Sales and profit margins of Flexible Packaging-Related Business

billion yen, %



Sales and profit margin of Heavy Duty Packaging-Related Business

billion yen, %



Business environment of flexible packaging

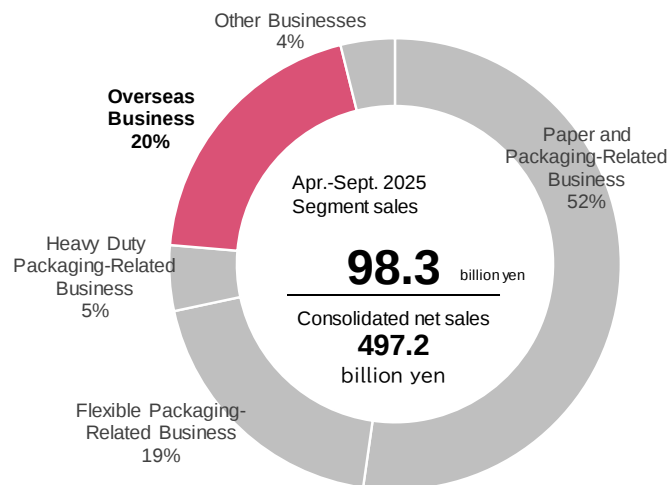
- Sales and profit increased due to product price revisions and increased sales volume.

Business environment of heavy duty packaging

- Sales and profit increased due to robustness in the electrical materials sector and product price revisions.

6. Overview of Overseas Business

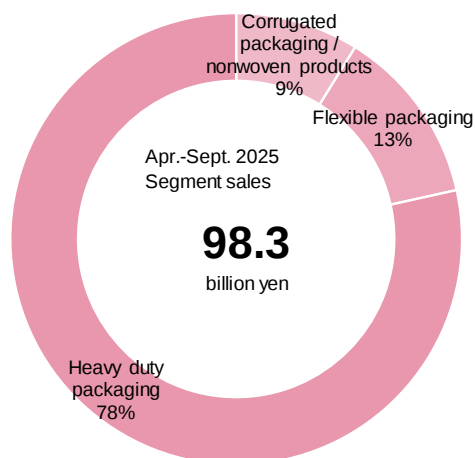
Segment sales composition ratio of total consolidated sales



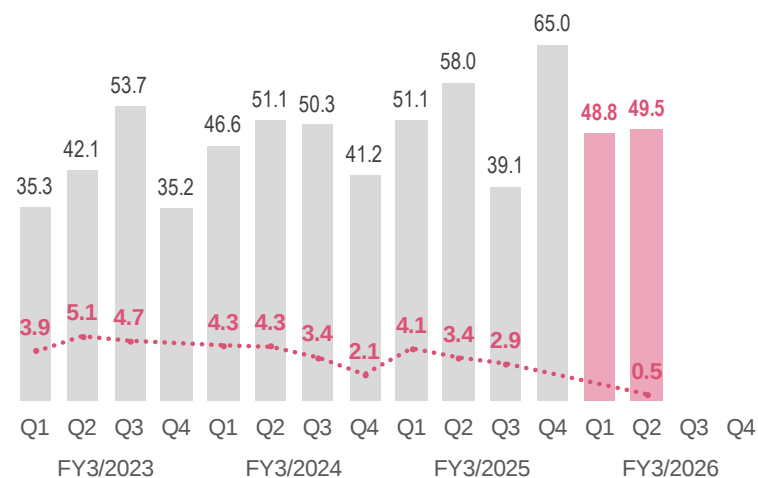
Business environment

- Sales and profit decreased due to the deterioration in profitability of heavy-duty corrugated packaging, led by the downturn in the automotive industry in Europe.

Net sales breakdown by product



Sales and profit margin of Overseas Business billion yen, %



7. Factors for increase/decrease in operating profit (Y/Y differences)

(billion yen)				
Previous operating profit	19.8			
Fixed costs	- 3.9	Personnel expenses -2 Other costs -1.9		
Depreciation / amortization	- 0.9			
Energy/other costs	- 0.4	City gas +0.3 Fuel oil -0.1 Freight -0.25 Electricity price, etc. -0.35		
Volume	- 0.1	Paper/paperboard +0.1 Corrugated products -0.2		
Prices	+ 5.8	Corrugated products +6 Paper/paperboard -0.2		
Raw material costs	0.2	OCC +0.4 Wood chips / Pulp -0.2		
Cost reduction	0.0			
Subtotal	20.5			
			Paperboard and Packaging-Related Business	
			+0.7	
			billion yen	
			Flexible / Heavy Duty / Overseas / Others	
Flexible packaging	+ 3.3	Volume / prices +5.8 Variable costs -1.4 Fixed costs, etc. -1.1		
Heavy duty packaging	0.2	Volume / prices +0.3 Variable costs +0.3 Fixed costs, etc. -0.4		
Overseas business	- 3.9	Corrugated / nonwoven fabric +0.1 Flexible packaging -0.8 Heavy duty packaging -3.2		
Other businesses, etc.	- 0.1			
Current operating profit	20.0			
			-0.5	
			billion yen	

Key information on factors affecting changes in operating profit

			Apr.-Sept. 2024	Apr.-Sept. 2025	Y/Y (%)	Diff.
Production	Containerboard	1,000 tons	1,105	1,113	100.7	+ 8
	Corrugated board	million sqm	2,132	2,118	99.3	- 14
Raw material and fuel price-related	OCC ⁽¹⁾	JPY/kg	18 and up	18 and up	100.0	Flat
	Dubai crude oil	USD/bbl	83.1	68.6	82.6	- 14.5
	Annual impact of \$1 fluctuation*		0.2 bn. yen	0.2 bn. yen	-	-
	Foreign exchange	JPY/USD	152.5	146.0	95.7	- 6.5
Annual impact of 1 yen fluctuation (benefit from yen appreciation)			0.2 bn. yen	0.2 bn. yen	-	-
Product price-related	Containerboard ⁽²⁾ (Grade D medium)	JPY/kg	from 96 to 98	from 96 to 98	100.0	Flat
	Corrugated board ⁽²⁾ (C'5)	JPY/sqm	from 81 to 82	from 81 to 82	100.0	Flat

Source: (1) Paper Recycling Promotion Center (Recovered paper w wholesaler's store price)
(2) Nikkei Inc.

* Crude oil price changes impact profit or loss after around six months.

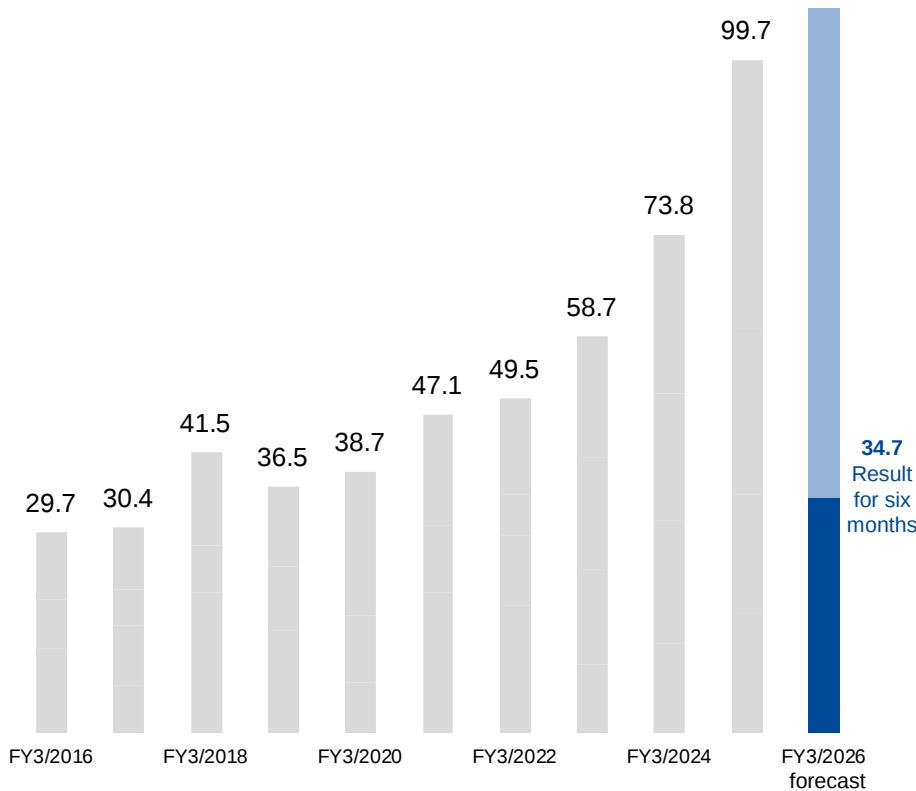
8. Trends in capital expenditures and depreciation

Major investments completed / planned for completion this fiscal year

- Rengo Co., Ltd. Tokyo Plant: Expansion of factory building, etc.
- Rengo Co., Ltd. Kanazu Mill: Fuel conversion (introduction of gas cogeneration system)
- Rengo Co., Ltd. corrugated / folding cartons plants: Heat countermeasures (Phase 3)
- Rengo Co., Ltd. Shimizu Plant: Renovation and facility enhancement
- TRICOR Packaging & Logistics AG: Construction of Goch Plant

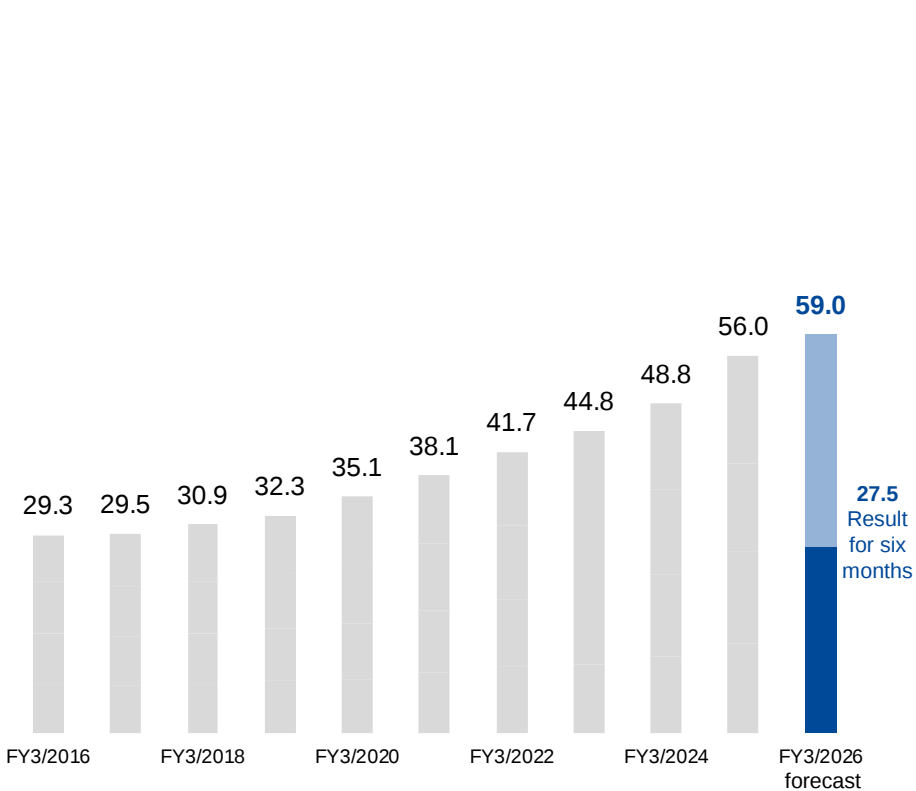
Changes in the capital expenditure

billion yen
107.5



Changes in the depreciation and amortization

billion yen



There are no revisions from the most recently disclosed performance forecast.

Full-year forecast for the year ending March 2026

Disclaimer

- The description of the business plan and the financial forecasts is based on the information currently available. Any forward looking information is not a guarantee of future performance.

1. Summary of financial indicators

	FY3/2025 results	FY3/2026 forecasts	Y/Y (%)	Difference
Consolidated Balance Sheets				
Equity capital	464.0 bl. Yen	465.0 bl. Yen	100.2	+1.0 bl. Yen
Interest bearing debt	448.5	485.0	108.1	+36.5
Total assets	1,243.1	1,306.0	105.1	+62.9
Debt to equity ratio	1.0 x	1.0 x		
Net debt to equity ratio	0.8 x	0.8 x		
Shareholders' equity ratio	37.3 %	35.6 %		
Consolidated Statements of Income				
Net sales	993.3 bl. Yen	1,005.0 bl. Yen	101.2	+11.7 bl. Yen
Operating profit	37.4	40.0	106.9	+2.6
Ordinary profit	39.2	40.0	102.1	+0.8
Profit attributable to owners of parent	29.0	24.0	82.8	-5.0
Depreciation and amortization	56.0	59.0	105.4	+3.0
EBITDA	97.1	102.9	106.0	+5.8
Financial KPI				
ROE	6.5 %	5.2 %		
Net debt to EBITDA ratio	3.8 x	3.9 x		

2. Outlook for profit and business environment

Consolidated income statement

(billion yen)

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Operating profit	37.4	40.0	106.9	+ 2.6
Ordinary profit	39.2	40.0	102.1	+ 0.8
Profit attributable to owners of parent	29.0	24.0	82.8	- 5.0

Outlook for external environment

- The Japanese economy is expected to be supported by gradual recovery due to improvements in employment and income conditions, as well as the effects of various policies.
- However, there are increasing downside risks to the economy due to the impact of U.S. trade policies.
- Continued price increases also pose a risk to the economy by affecting personal consumption.

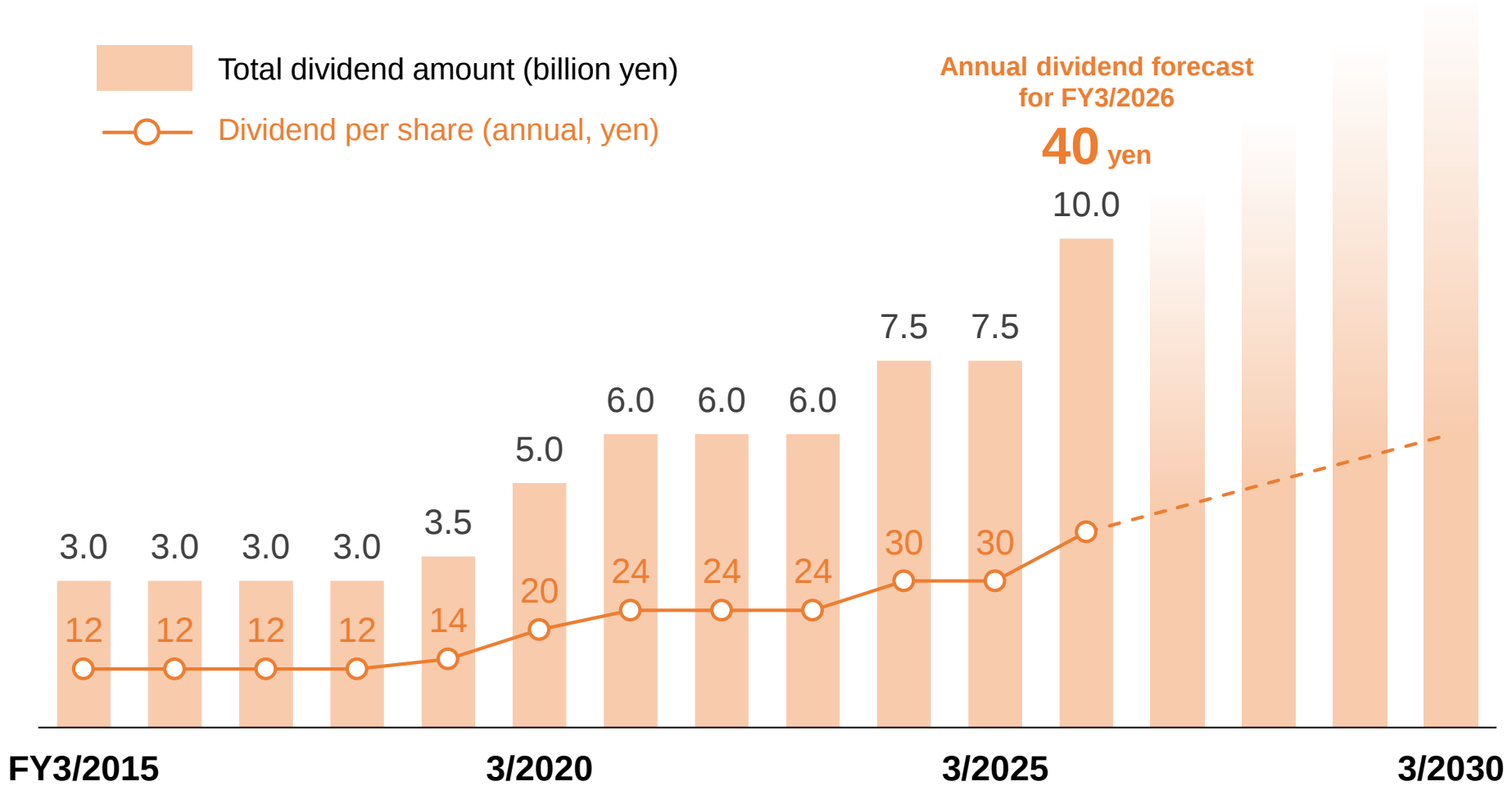
Outlook for our group

- Increases in logistics and labor costs, as well as higher depreciation expenses due to capital investments for environmental measures and labor environment improvements.
- Worsening profitability in the heavy duty packaging business due to the economic downturn in Europe.
- Product price revisions completed last year are expected to contribute positively.

3. Year-end dividend

Dividend policy

Progressive dividend policy aiming for increases in line with profit growth, maintaining continuous and stable payouts with comprehensive and long-term consideration of financial performance and conditions, future business developments, and other factors



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Disclaimer

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